Reflections on Our Community Engagement
Mission
Help people and communities achieve better health

Vision
A leading innovator enabling healthy communities

Guiding Principles and Values
Respect, Integrity, Imagination, Courage, Excellence

Focus Areas

Advance Innovation and Promote Solutions in the Health Care System
• Focus on innovative ideas and programs, and best practice models for new health solutions serving underserved populations
• Focus on access to affordable, nontraditional health service delivery

Build Healthy, Strong Communities
Focus on local grants to meet local community needs in the areas of
• Health and Human Services
• Education/Literacy, especially birth through age 5
• Community Development, and
• Arts and Culture

Improve Consumer Health
Focus on healthy lifestyles to promote better health in communities
• Competitive grant programs for family wellness in multicultural populations using already demonstrated, sound, evidence-based materials

Improve Quality and Safety of Patient Care
• Focus on developing health professional programs with focus on workforce shortages and expertise to serve special populations (seniors, disabled, etc.)
• Focus on exploring opportunities for caregiver education and support for “aging in place” program
• Continue to co-lead Florida Action Coalition

Community Health Symposium and Sapphire Awards
• The Symposium provides professional development opportunities and workshops on a variety of health and health-related topics for professionals and staff.
• The purpose of the Sapphire Awards is to recognize excellence and innovation among organizations, programs and individuals that have made a significant and positive impact on community health and health-related outcomes for Florida’s at-risk people and communities.
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The Florida Blue Foundation has come a long way in understanding how to authentically engage in a community. We have learned that engagement with the community means that we do not set the agenda, but rather become a partner with the community and together find solutions to the community’s challenges. Our role is to listen and hear the community as they express what is important to heal and sustain the health and well-being of our diverse state. Our Embrace a Healthy Florida Initiative was born through the lens of listening, hearing and becoming a partner to work with the community in making a difference for them, not the funder. Not everyone shares the same lens on the same issue, but by working in a collective partnership, we can begin to see that they all are interested in the same outcome—the common good for all.

We are blessed to have two outstanding companies, GuideWell Mutual Holding Corporation and Florida Blue, and a Foundation Board of Directors who share our values, commitment and passion. They also recognize and understand what it takes to make social and financial investments across the state, to make a difference in the lives and health of the people in Florida. As we deliberate and think through what we have heard from our community partners, we understand the importance of developing the program metrics and evaluation design upfront so the Foundation and our community partners can validate how we all made a difference in the lives of those we serve.

Community engagement can take many forms and covers a broad range of activities. We hope as you read our 2016-2017 Corporate Social Responsibility Report, you can see our work through the lens of our grantees.

We thank our company leadership, Foundation Board of Directors, staff and all of our community partners for our collective strength to make Florida a healthier state.

SUSAN B. TOWLER  
Vice President  
Florida Blue Foundation

JASON ALTMIRE  
Chair, Board of Directors  
Florida Blue Foundation
Our Corporate Social Responsibility Team

Tim Cromwell, CPA
Director, Finance and Operations

Heidi Curtis
Employee Programs Manager

Martha de la Pena Rojas
Senior Manager, Market Development and Community Relations, South Florida

Cathryn DeCecco
Market Affairs Specialist, Central Florida

Karla Ebio
Regional Community Engagement Specialist, Central Florida

Jay Farley
Executive Assistant

Sharon Hackney
Senior Program Manager

Michelle Hamilton
Market Affairs Specialist, West Florida

Lyn Jagers
Administrative Assistant

Racquel Lee-Sin
Grant Administrator

Deirdre M. MacCarthy
Assistant Secretary to the Foundation Board

Kerri Masley
Director, CSR Programs and Evaluation

Lisa Mathews
Specialist, Finance and Operations

Velma Monteiro-Tribble
Director, Grants and Programs

Susan Towler, APR
Vice President, Florida Blue Foundation; and Executive Director, Florida Blue Corporate Social Responsibility

Susan F. Wildes
Senior Program Manager
Our Community Engagement

- Education
- Partnership
- Consultation
- Communication
- Participation
ADVANCE INNOVATION AND PROMOTE SOLUTIONS IN THE HEALTH CARE SYSTEM
Transportation is a barrier to accessing health care
Because transportation is so critical to accessing health care, hospitals will offer their most under-resourced patients bus tickets or cab rides upon discharge and for follow-up appointments. While this solution is helpful, it is also inefficient for the patient and expensive for the provider. Patients, some of whom struggle with mobility issues, still have to walk to or disembark from a bus stop that may not be convenient to their home or the medical facility. Cabs do offer door-to-door pickup, but the cost can be great and patients who need to make multiple stops may find themselves calling several cabs in one day. Using either option limits the riders’ ability to manage the time it takes to access care.

Transportation innovation
The BayCare Health System has developed an innovative partnership with Uber, the ride transportation network company, to build out the infrastructure for Uber-BayCare. Because this is Uber’s first project with a health care provider, BayCare has an opportunity to craft a product that specifically meets the needs of its patients. At least one of those needs is the ability to advance schedule multiple rides. In its first year, Uber-BayCare will be available at Morton Plant and St. Anthony’s hospitals, and 950 individuals will receive no-cost rides.

Making the choice to do something different
Ultimately, BayCare hopes to demonstrate a cost savings to the health system by preventing the readmission of high-risk patients. With an improved transportation option, these patients will be able to better access their providers for follow-up care leading to their healthier outcomes. With fewer readmissions, there should be reduced expenditures from charity care and unreimbursed Medicaid expenses. “Not only are we saving money, but all around, the community is saving money on care for these patients, and they (the patients) are as well,” said Grants Manager Danielle Mauck. Still, the long-term sustainability of Uber-BayCare depends on being able to demonstrate a cost savings to the health system over time.

Addressing access to care as an economic issue
Without good health, it is difficult for people to maintain steady employment, not to mention work that pays a livable wage. Consequently, the lack of steady income impacts every aspect of a family’s life, including education, housing, health and safety. It is not surprising then to see communities with high incidences of chronic disease and limited access to care have high poverty rates as well. “So, the more we can improve the health or access to health care for those communities, the more we impact the other determinants of overall well-being,” said Uber Operations Manager Jennifer Kotwicki.
ADVANCE INNOVATION AND PROMOTE SOLUTIONS IN THE HEALTH CARE SYSTEM
A new role for paramedics
If you tell a friend that a paramedic visited your home, she is likely to assume you suffered a terrifying health scare requiring a harrowing ambulance ride to the nearest emergency room. In Seminole County such a visit may be nothing more than a routine health check, because paramedicine is evolving beyond triage, treatment and transport in that community.

Ken Peach, Executive Director at the Health Council of East Central Florida, recognized that while his organization’s HealthLink program connects uninsured and underinsured persons to free clinics and Federally Qualified Health Centers, many of those same individuals are unable to access follow-up care because they do not own a car or live in neighborhoods with limited access to public transportation. The solution? Hire a paramedic to make house calls.

After being introduced to a similar program in Brevard County, Peach was convinced that community paramedicine could be beneficial to qualified Seminole County residents as well. The ChronicCare Home Visits program employs a community paramedic, working with a physician, to provide preventative health care, check on chronically ill patients, and conduct follow-up visits after a patient is released from the hospital. In no way does this program replace existing community health services. The Health Council’s hiring of a dedicated, seasoned paramedic supplements existing health care services because home health is typically unavailable to uninsured and underinsured persons.

Leading the charge for community paramedicine
Though community paramedicine programs are found around the country, the ChronicCare Home Visits program is the only such program in East Central Florida, according to Peach. This is likely to change with the creation of a community paramedicine program at Seminole State College. The Health Council is working directly with the college to design the course of study and develop protocols.

The Health Council is also open to different staffing models for the ChronicCare program. Peach stated that advanced practice registered nurses (APRNs) are already integrated into fire departments in some states. As the ChronicCare program grows, the services of these highly trained nurses might be used in conjunction with paramedics.

Improved health care outcomes and lower costs
By providing uninsured and underinsured persons with a means for managing their illnesses, the Health Council will reduce the number of 911 calls, prevent emergency room visits, reduce hospital readmissions and decrease the cost of health care.
Baptist Health Foundation, Jacksonville
Children’s Center for Behavioral Health at Baptist Health Jacksonville

Commitment to the local community
The Wolfson Children’s Center for Behavioral Health at Baptist Jacksonville grew out of a need to address comprehensive mental health services among children and adolescents. National data shows that approximately 46% of youths ages 13-18 either have a mental disorder of some type or have had at some point in their lives; for those ages 8-15, approximately 13% have experienced a mental disorder of some type.

“We feel a deep commitment to caring for children in all ways across Northeast Florida and so, we know that when children are in need of mental health, they’ve got to come to Wolfson (Baptist’s children’s hospital). That’s where they’re at, that’s who they’re going to look to and we have a deep and abiding commitment to be there for them,” said Audrey Moran, Senior Vice President of Social Responsibility.

Through the partnership of many organizations in Northeast Florida, Baptist Jacksonville is leading the way in addressing this enormous challenge. The Children’s Center is a collaborative effort between Baptist Behavioral Health and the UF Health Center for the Medically Complex Child. In this multidisciplinary setting, Baptist psychiatrists and psychologists work together with a UF Health pediatrician to treat the social, emotional, developmental and behavioral needs of children.
Caring for the whole child
Creating a space specifically for children in need of behavioral health care was the brainchild of a child psychologist on staff at Baptist who envisioned a care team that included positions not typically found in outpatient clinics. Families who utilize the Center will have access to a care coordinator who helps them navigate the provider network and an education liaison specialist who works with teachers to improve the child’s behavior and ensures education plans are implemented. In addition, four psychologists, a master’s level therapist and a psychiatrist will be on staff. Plans are under way to bring a developmental pediatrician on board with a team that includes a social worker and nurse.

“We’re doing psychological testing for autism and autism spectrum disorders. We’re doing behavioral interventions for kids. We’re helping kids be successful in the school system. We’re wrapping the family in many different ways in this one center. I think that's unique, especially with the pediatrician piece,” said Behavioral Health Administrator Dr. Ellen Williams.

Williams is also credited with leading the effort to create the look and feel of the Center, which Moran describes as a “beautifully designed space that children and their families will feel good walking into.”

A full service, one-stop shop
The Center may be the only place in the region offering a broad spectrum of services that support what children need in order to be successful. What sets the Center apart is its ability to cover all of a child’s needs in one place along with access to professionals who help families manage the system of care. According to Williams, there is not another outpatient center for children that has a mixture of pediatric medical care, behavioral health and neuropsychiatric testing for children.

Many community mental health centers work with both children and adults, but the Center may be the only broadly comprehensive facility in the region dedicated to youths. Demand for services is high. The child psychologist hired in January 2017 is booked through May for new appointments.
United Against Poverty, Orlando
Life Enrichment and Academic Proficiency (LEAP) Program

Respect for the working poor in a land of plenty
Most people know Orlando as the world’s number one tourist destination, more popular than London, New York or any other world capital.

Kara Dhuse, Development Director at United Against Poverty (UAP), sees another Orlando: One where many working people cannot make ends meet. “We have so many struggling people and they’re not really whom you would think of when you envision people in poverty. These are hard working families struggling to have their basic needs met. Many of them are working minimum wage jobs at the theme parks, hotels or other large corporations in town.”

To support these families, United Against Poverty works to empower people by respecting their dignity even in the most desperate circumstances. This is exemplified by the organization’s foundational program that revamps the way a food pantry is run. Rather than distribute pre-filled bags of food to families, the Member Share Grocery program operates like a grocery store. Clients pay a small handling fee, they grab a grocery cart, and choose the food they need.
A ladder out of poverty
The Life Enrichment and Academic Proficiency (LEAP) program that assists individuals in crisis situations remains true to UAP’s ideals of empowering people while helping them walk forward with their dignity and self-respect intact. Case managers work with these individuals and families to determine the root causes of poverty using a self-sufficiency matrix. With a mission to identify the deficits that may be holding a person back educationally, emotionally, and economically, clients are provided a ladder, which is a step-by-step plan out of poverty. Access to stable housing, job placement, domestic violence counseling, substance abuse counseling, job training and life skills education are just some of the services needed by LEAP participants, which are provided by UAP or the nonprofit partners located on its campus.

Daniel’s story
Before participating in LEAP, Daniel was living on the street and self-medicating with alcohol. Dhuse was impressed with him and saw his potential. “He was incredibly well spoken and ambitious, not at all what you’d expect. After the intake and assessment process, he was identified as a good candidate for the six-week Success Training Employment Program (STEP). The focus on emotional intelligence unlocked everything for him. He was forced to move beyond thinking about the day-to-day, learn from his past and focus on the future.” Since graduating from STEP, Daniel was placed in a great job, found housing and recently received a scholarship to attend Valencia College in Orlando.

Empowerment through education and employment
LEAP helps to fill the gap in services for homeless persons who lack the skills or resources to get off the streets. United Against Poverty is uniquely positioned to build on the success of other local agencies that work with this same population by enrolling these individuals into education and employment programs to lift them out of poverty.
Barry University, Miami
Statewide Nursing Leadership Program

Reshaping nurses into nurse leaders
The individuals selected for the Statewide Nursing Leadership program were already leading in their areas of influence—at work, church, community organizations and more. These head nurses and nurse managers each came to the program from diverse areas with a high level of skill. Barry University Professor and Co-Project Director Dr. Jesse Colin describes the program as “helping nurses build the connection between what they see needs to be done and whom they connect with from a policy perspective in order to influence legislators, policy makers and regulatory processes.”

The first cohort of 16 nurses participated in six training webinars over 10 months bolstering their skills in the areas of advocacy, problem identification, policy-problem connection, strategic planning, strategy selection and action planning. Participants were encouraged to use their knowledge as quickly as it was received. “You’re basically learning the skills as you go and just getting out there and trying it. Even with the support of a coach, you’re still the one who has to leave your house, get in your car and drive to somebody’s office and talk to them,” said Co-Project Director Dr. Robin Walter.

Advocacy projects reflect the interests of the nurse leaders
The project topics vary greatly and address a wide range of community health issues with public policy implications, including the examples below.
• Water fluoridation: Research revealed the drinking water in some of South Florida’s poorer communities is fluoridated at insufficient levels, which impacts the dental health of children and the elderly.
• **Smoking**: Education effort about the impact of e-cigarettes on smoking prevention and cessation directed toward elected officials.

• **Mental health**: Education effort aimed at elected officials and first responders on how mental illness is viewed in the Haitian community, plus the disparate treatment of Haitians who live with mental illness.

• **Humanitarian aid**: A regulatory change in Florida requiring agencies to prove both their connection to other non-government organizations (NGOs) working abroad and an implementable evaluation plan could lead to more sustainable interventions in foreign countries.

### At the front lines of public policy
Training and coaching prepared the nurse participants to go out in the field, assess issues, and contact legislators and community stakeholders in order to understand the nuances of the identified problem, including identifying allies and the opposition. It was important for the nurses to assert themselves as politically active community members who care about and are willing to fight for a better future to gain buy-in. The nurse participants were also tasked with figuring out how to maneuver, utilize and leverage advocacy groups, coalitions and professional organizations, and their membership in them to support the work at hand.

### Nurses recognize their power and influence
Both Co-Directors were pleased with the first cohort’s projects and their evolution into nurse leaders. Even though nurses are trusted professionals, they do not always see themselves in this way, but these quotes from two of their reflective journals indicate great growth—“I didn’t realize I could be in a leadership type role” and “I didn’t realize I had this much power!” Each nurse also presented their project at the Center’s end-of-year conference attended by 500 of their nursing colleagues. The presentations were well-received and generated offers of help and support.
Florida Center for Nursing, University of Central Florida Research Foundation, Orlando
Nursing education, leadership and workforce development

Providing data for workforce development strategies
The Florida Center for Nursing, at this point, does not receive funding from the State of Florida; however, its board of directors remains committed to the work it was mandated by statute to do—addressing nursing staffing issues, collecting data and information, forecasting nursing shortages/overages, and offering recommendations on what needs to be done to avert or address staffing shortages.

The Center’s data is used by the state for policy and planning decisions having to do with the nursing profession and the nursing shortage. Academia and hospitals also use the Center’s data for grant purposes. “They really value our data to assist them in bringing in grants. So, even if we’re not the ones who are implementing something directly, our data is being used to help justify the grant income,” said Mary Lou Brunell, the Center’s Executive Director.

Brunell also noted the Center’s data was used to bolster the effort to transition community colleges to state colleges, which now offer four-year degrees because survey data revealed that employers preferred hiring bachelor’s degree prepared nurses and expected those with an associate degree to go back to school to earn their four-year degree.

The data collection model used by the Center has been recognized at the state and national level. As a result, CareerSource Florida awarded the Center funding to collect data regarding all health occupations in the State of Florida. The co-lead for this work is GuideWell Mutual Holding Corporation.
Core issues related to recruitment and retention

Developing nurse-leaders
Nursing is the largest health care profession. It is also the least visible when it comes to policy making. Only 6% of hospitals in the United States have nurses on boards of directors. The Center—through its Florida Action Coalition that is co-led by the Florida Blue Foundation—has created a cadre of nurses throughout the state who are working on issues to improve access to quality care. The Coalition also has a database of nurse leaders interested in and available to the state, corporations and others who can serve on boards and/or participate on committees focused on access to care, community health and more.

Shifting demographics
As baby-boomer nurses retire, there will be a shift in the ratio of men in nursing as well as the ethnic diversity of the nursing profession. Unfortunately, there could still be gaps to fill because not enough nurses are graduating to take over the positions left behind by seasoned nurses. One way to address the gap is to have older nurses stay on the job longer, which means addressing the employment setting and adjusting expectations like working 12-hour shifts.

Use of state resources
"If the Center went away, the main thing that would be lost is the objectivity," said Brunell. "Without the Center for Nursing's data, the main emphasis on addressing the nursing shortage would be to throw a lot of money at the education system … to produce more (nurses)." While a steady stream of graduating nurses is needed, the data indicate a need for mechanisms to advance and retain current nurses. Based on employer surveys, only two of the top five most difficult to fill positions are open for new graduates. Such data helps direct the legislature on how tax dollars should be expended—on nursing education or elsewhere.
A long history of serving the uninsured and underinsured
The Jesse Trice Community Health Center—a Federally Qualified Health Center—is celebrating 50 years of service to the Miami-Dade community. After opening in a trailer in 1967, the Trice Center has greatly expanded its reach. Today, there are 14 medical sites and 40 school-based centers throughout Miami-Dade County. The Trice Center also collaborates with a variety of partners including universities and safe-space centers. Persons who utilize the Trice Center’s services also make up 51% of its 14-member board, which ensures a strong connection to the community and its patients, 80% of whom live below federal poverty guidelines.

Health literacy, education and outreach
The Miami-Dade community is very diverse ethnically, culturally and linguistically. The County is home to people who come from countries around the world with various health care traditions. Get in Control! is a focused effort that uses a mobile unit and trained certified community health workers to conduct outreach and education to promote health literacy—an important step toward receiving high quality care and improving health outcomes. Simply talking to the provider and knowing the right questions to ask allows individuals to maximize their time with a medical professional. Creating knowledgeable health care consumers is a core value at the Trice Center. “Even before we had the support of the Florida Blue Foundation, we were making every effort to ensure that our patients are health literate, and that they have a medical home and access to care,” said Chief Operating Officer Dr. Fabian Thurston.

Educating people outside of a medical office setting is also an exercise in health literacy. Linda Lott, the Program Coordinator for Outreach and Affordable Healthcare, is out in the community wherever people are gathered, from a walkable replica of a colon to a local music festival. “We were at Jazz in Gardens and screened over 100 people for blood pressure and educated them about their health. We’re basically out in the community at least 35 times per month, doing different outreach events, meeting people from Liberty City, Miami Gardens, Opa-Locka, Hialeah, all over Miami-Dade County.”

Lott also shared that at a recent community health event—complete with a marching band—high school students walked through an inflatable, 30-foot colon to learn more about colorectal cancer. Upon exiting, each had their blood pressure checked and one 18-year-old’s numbers were high enough to warrant an immediate doctor’s visit. Had the student been a Trice Center patient, a member of the outreach team would have been able to use her laptop to schedule an appointment in real time.

Fabian describes the outreach work as robust and persistent. “Requests from our community partners and our stakeholders are overwhelming. And sometimes we have to decline requests. We have a 40-foot mobile unit that goes out into the community. So we do whatever we can, and go into any area of Miami-Dade County where there are underserved individuals. We take the services to them.”
IMPROVE CONSUMER HEALTH
Community engagement

VIVA! was born from a purposeful process to better understand the issues facing residents of Wimauma, Florida, an unincorporated area in south Hillsborough County where 75% of the residents are Hispanic in a largely migrant area. Members of the community were invited to use their collective voice to share with each other, providers, government representatives and others what was most important to them for building an improved quality of life.

Typically, agencies review the data about a community and decide what programs are needed without interacting with the residents. “In order for any program to have a lasting effect, we needed to get the community invested in the process itself for change to happen. Our major focus was not just addressing health disparities, but increasing the capacity of the residents themselves, so they see the power of their voice, even if they don’t speak English,” said Executive Director Mary Pinzon.

Because VIVA! was born from the community, the promotoras (community health workers) are able to connect with their neighbors in deep and meaningful ways, explains Project Director Rosy Bailey. “They are able to reach into their social circles when information needs to be dispatched; they speak to people where they are, where they live, where they work, where they play, and where they pray. This is infinitely more effective than having an organization come in promoting a program.”

Community impact – Health, Wellness, Connectedness

The primary goal for VIVA! is to build healthier people who pass on the skills they learn to other members of their families, which impacts every area of life. Children in particular benefit from learning the value of healthy eating and physical exercise. VIVA! also connects people to one another and engenders a sense of belonging using health as a positive backdrop. Building community and connections in this way improves mental health and well-being. Over time a healthier Wimauma will also impact the greater community. People in healthy communities are less likely to visit the emergency room, healthy adults are also more productive at work, and healthy children are better able to learn.

Building community capacity

The VIVA! project builds capacity in several ways. The promotoras are gaining leadership skills and professional skills training that could lead to state certification as community health workers. Members of the community are also better equipped to advocate for themselves and their neighbors because of the community engagement process. Capacity building is happening at the provider level too, according to Pinzon. “I think we are building networks of mutual support with other service providers. Part of our mission as an organization is to increase access and opportunity. Part of that is building cultural competency among providers on how to better reach out to us, how to better serve us, and how to tailor services in order for people to receive those services.”

Sustainability through integration and changed intentions

Sustainability is more than raising money to keep programs running; it is also the act of integrating new processes into existing programs to facilitate greater reach into a community. Sustainability is about changing intentions as well. The continued support and encouragement of the individuals who engage with VIVA! is critical. Ultimately, however, it is the mother who learns about and accepts a healthy lifestyle who will teach her children and they will pass down those habits to their children. This is how generational change will impact and sustain a healthy community.
Florida Blue Foundation is committed to its mission—help the people and communities of Florida achieve better health—through strategic grant making to nonprofits that provide services in all 67 Florida counties.

The Community Health Symposium provides professional development opportunities and workshops on a variety of health and health-related topics for professionals and staff.

The purpose of the Sapphire Awards is to recognize excellence and innovation among organizations, programs and individuals that have made a significant and positive impact on community health and health-related outcomes for Florida's at-risk people and communities.

The 2016 and 2017 Sapphire Awards Honorees all exemplify thoughtful, creative and innovative leadership. They are committed to using all resources possible to create improvements in the daily lives of the people of Florida who are underserved in health care. Their accomplishments and unselfish dedication to improving health care services and best practices for Floridians are laudable.

2016 and 2017 Community Health Symposium and Sapphire Awards

Opening Plenary:
Improving Quality and Achieving Equity: Engaging Diverse Populations in Health Care

Joseph R. Betancourt, MD, MPH
Director of the Disparities Solutions Center at Massachusetts General Hospital & Associate Professor of Medicine, Harvard Medical School

Day 2 Plenary:
The CMS Equity Plan for Improving Quality in Medicine

Cara V. James, PhD
Director, Office of Minority Health, Centers for Medicare and Medicaid Services (CMS)
**Individual Category**

**Winner**

**Richard C. Christensen, MD**  
Former Director, Behavioral Health Services, I.M. Sulzbacher Center for the Homeless; Jacksonville

Since coming to the Sulzbacher Center for the Homeless in 2000, Christensen single-handedly changed North Florida’s approach to providing behavioral health services to those experiencing homelessness. Initially by himself, and later leading a behavioral health team of four professionals, he conducted 41,500 patient sessions, not including those treated during his twice-weekly street psychiatry sessions. In 2014, Christensen and the behavioral health team treated 387 patients during 1,952 patient visits.

Kathy Moeder Christensen and Chris Christensen accepted the Sapphire Award trophy on behalf of Dr. Richard Christensen. Richard Christensen was selected to be a Sapphire Award Honoree prior to his tragic death in a hit-and-run accident while on a two-week mission trip to Zambia for a Habitat for Humanity International Global Village Build with his wife, Kathy.

**Runner-Up**

**Jasmin D. Shirley, MSPH**  
Senior Vice President, Community Health Services, Broward Health; Fort Lauderdale

Jasmin Shirley’s achievements span 32 years of dedication to the most vulnerable and forgotten who are most in need. Shirley currently oversees Broward Health’s Community Health Services division, inclusive of 10 primary care centers, a Federally Qualified Health Center for the Homeless, a home health and hospice agency, and urgent care center. She is known for her early and continuous work in HIV/AIDS and for her dedication, passion and never give up attitude in providing quality health care to the most vulnerable.

**Runner-Up**

**Douglas M. Kent, MPH**  
Administrator, Florida Department of Health in Bay County; Panama City

Douglas Kent’s distinguishing achievements during his 40 years of public health service encompass many impactful and innovative programs across two Florida counties. His vast experience, success, vision and diligence have been ongoing assets; however, equally remarkable is his ability to bring community leaders and partnerships together to join his vision and mission in improving public health issues. His leadership and collaborative efforts accomplished major projects, acquired funding sources, fulfilled facility needs and developed impactful public health programs.
**Individual Category**

**Honorable Mention**

**Bakari F. Burns, MPH, MBA**
President and Chief Executive Officer, Health Care Center for the Homeless (dba Orange Blossom Family Health); Orlando

Bakari F. Burns has made his life mission to ensure that affordable quality health care is available to all members of the community. Under his leadership, the Health Center has experienced significant growth from a $1.9 million operation in 2003 to nearly $8 million in 2015, caring for over 14,000 unduplicated patients annually. He effectively mobilizes individuals, resources and organizations to improve access and the quality of care provided to homeless and medically indigent members of the community.

**Honorable Mention**

**Aggie A. Pappas, MSW**
Executive Director, PACE Center for Girls Broward County; Wilton Manors

For over 30 years, Aggie Pappas has dedicated her career to providing quality mental health and case management services to socioeconomically disadvantaged and underserved populations, from her early career as a social worker serving homeless individuals, to serving homeless, run-away, foster care, and at-risk youth. She is dedicated to improving the quality of life for underserved and disadvantaged girls in Broward County and throughout the United States.

**Honorable Mention**

**Bret A. Smith, DEHP, MBA**
Environmental Administrator, Florida Department of Health in Osceola County; Kissimmee

Bret Smith has worked as a public health servant for over 20 years and is a leader in addressing the environmental issues that contribute to poor health. Because of the work he initiated and the partnerships he cultivated, improvements, totaling over $4 million, have been realized to help improve the health and quality of life for very low-income residents in an impoverished community affected by crime and a polluting business.

**Program Category**

**Winner**

**Dental Care Access Program, Florida Hospital – Bithlo Transformation Effort; Bithlo**

The Dental Care Access Program provides free, high quality, preventative, restorative and/or emergency-based dental care and education to the poor, uninsured residents of Bithlo. Services are provided through mobile dental clinic visits with licensed volunteer dentists and hygienists, and free preventative dental services and oral hygiene instruction to children in their schools (elementary through high school) including toothbrushes, toothpaste, dental floss, topical fluoride and nutritional/tobacco counseling.

**Winner**

**Pediatric Mobile Clinic, University of Miami; Miami**

The Pediatric Mobile Clinic, established in 1992, provides access to year-round, comprehensive, quality medical and mental health care, social service assistance, and case management services, regardless of ability to pay, to underserved children and families in Miami-Dade County; promotes health education and healthy living in the communities served; and trains future health care providers for careers that will reduce health care disparities. The telemedicine program provides remote consultations with physician faculty specialists in dermatology, cardiology, endocrinology, nutrition and hematology. Internet connectivity allows for the use of electronic medical records to facilitate improved quality of care, reduced medical errors, tracking of health trends, outcomes and reporting methods.

**Honorable Mention**

**Mike Griffin, Adventist Health System/Florida Hospital**

**Dr. Lisa Gwynn, University of Miami**
Runner-Up

MBF Child Safety Matters™, Monique Burr Foundation for Children; Jacksonville

MBF Child Safety Matters™ is a comprehensive, research-based, primary prevention program designed to educate and empower students, parents and school personnel to prevent bullying, cyberbullying, digital abuse and all types of child abuse based on polyvictimization research and industry best practices.

Runner-Up

Smiles Across Miami, Nova Southeastern University; Miami

Smiles Across Miami brings oral health services (education, diagnostic, preventive and treatment) to underserved and primarily uninsured school children in Miami-Dade County through two programs: Schools Oral Health Services and HealthConnect in our Schools. The goal is to identify oral diseases early and improve access to vitally needed oral health care for Miami-Dade school children most at risk and their families, thereby reducing health disparities and improving health and social equity.

Winner

Florida Perinatal Quality Collaborative; Tampa

Florida Perinatal Quality Collaborative’s mission is to advance health care quality and patient safety for all of Florida’s mothers and babies through collective quality improvement efforts with state and hospital partners. This collaborative approach monitors and assesses state and hospital health care quality indicators, develops and implements joint quality improvement initiatives, advances data-driven evidence-based clinical practices, and promotes provider and patient education and training.

Runner-Up

St. Lucie County Health Access Network; Fort Pierce

St. Lucie County Health Access Network (HANDS of St. Lucie County), a Volunteers in Medicine affiliate, provides primary health care services and access to a continuum of health care to qualified, low-income, uninsured, adult residents of St. Lucie County. Services provided include primary medical care, adult dental clinic, vision care, mental health assistance, patient prescription program and health education on diabetes management and nutrition, smoking cessation, chronic disease self-management and pediatric dental checks and screenings.

Runner-Up

Osceola County Council on Aging; Kissimmee

It is the mission of the Osceola County Council on Aging to administer programs and services that enable independence and self-sufficiency for seniors, disabled adults, the disadvantaged and families in poverty in Osceola County, Florida, through the following services: OCOA Health Clinic, Wellness Programs, Adult Day Health Care, Health and Weight Initiative, In-Home Services, Respite, Building Strong Families, Case Management, Emergency Assistance, Guardianship, Home Rehabilitation, Housing, Osceola Financial Pathways, Asset Building, Center for All Generations, Transportation, Weatherization Assistance and Nutrition Services.
The Honorees are joined by the following Florida Blue representatives: standing, far left: Pat Geraghty, CEO, GuideWell Mutual Holding Corporation; standing, far right to left: Darnell Smith, North Florida Market President; Kristi Aiello, North Florida Market Development; David Pizzo, West Florida Market President; and Penny Shaffer, South Florida Market President.

2017 Community Health Symposium and Sapphire Awards
Creating a Culture of Health

Opening Plenary:
Creating Healthy Neighborhoods to Break the Cycle of Poverty
Carol Naughton
President, Purpose Built Communities

Day 2 Plenary:
Health Equity for All: Looking Back & Moving Forward with Health Reform in America
Daniel E. Dawes, JD
Health Care Strategist, Attorney, Lecturer
Morehouse School of Medicine
Individual Category

Winner
**Edward J. Shahady, MD**
President and Medical Director, Diabetes Master Clinician Program; Jacksonville

Edward J. Shahady, MD, has dedicated his life to education and quality of medical care. He has inspired generations of family physicians, medical providers and medical staff over his memorable career through his direct teaching and mentoring. He founded the Diabetes Master Clinician Program that uses technology and medical staff to improve population health. Since 2003, the program has assisted over 15,000 patients, 100 practices, 400 clinicians and 1,000 nurses and medical assistants in Florida improve quality care of diabetes.

Runner-Up
**Colleen Gonzalez**
Founder/President/Volunteer, GROW Central Florida; Maitland

Motivated by an article on walking programs at schools, Colleen Gonzalez, mother of two, started a wellness program at her children’s elementary school with 50 students. Her drive and leadership have grown a completely volunteer effort of elementary running clubs in 38 schools serving nearly 35,000 students per year.

Runner-Up
**Michael L. Cunningham**
CEO, Florida Keys Area Health Education Center; Marathon

Michael Cunningham has contributed to improving health and health care in communities by building and developing evidence-based medical, prevention and education programs for children and adults delivered in the community and focused on at-risk individuals, tearing down barriers to care. Six no-cost primary care clinics in six Monroe County school sites provide basic primary care for at-risk children. The clinics reported over 4,700 unique patients with over 8,000 annual visits while providing nearly 50,000 services each year. The programs he collaborated to build, oversee and deliver provide services and programming to over 10,000 individuals per year.
OUR OTHER ENGAGEMENTS

Individual Category

Honorable Mention
Butch McKay
Executive Director, Okaloosa AIDS Support and Informational Services; Fort Walton Beach

Butch McKay’s leadership has resulted in consistent, effective, high-quality, comprehensive, compassionate, client-centered service delivery to people living with, affected by, or at-risk for HIV/AIDS for nearly a quarter of a century. His work is distinctive in its innovation, quality, accessibility, reliability and scope, and outcomes include improved HIV service delivery, increased awareness of HIV status, averted HIV infections, active engagement in advocacy and changed legislative policies and improvements.

Honorable Mention
Teddy Floyd
Deputy Sheriff, Indian River County Sheriff’s Office; Vero Beach

In Teddy Floyd’s 30 years of service as a police officer, he has set the standard of how to successfully service his community, and, as a result, changing lives by ensuring communities are safe and healthy. He has worked with the health department, local government and community leaders to bring over $10 million in community-identified improvements to the most impoverished communities in the county. He is a role model to so many in the county and people are inspired by his dedication and resolve in changing lives for those most in need.

Program Category

Winner
Fit2Play™ – Parks Foundation of Miami-Dade County; Miami

Fit2Play™ is a childhood obesity prevention and after-school program that serves approximately 7,000 low-income, urban children between the ages of 6 and 14 annually at 35 parks and seven special disability services parks in Miami-Dade County. The evidence-based prevention program incorporates physical activity with interactive learning designed to assist youth in developing healthy lifestyles and good citizenship. It provides seamless coordinated medical care and wellness services through a collective partnership of a large university medical school, local health department, local school district and county government. Based on the results, the program is now the gold standard park-based afterschool program model of the National Parks and Recreation Association.

Jorge Mora, Miami-Dade Parks, Recreation and Open Spaces
The goal of Girl Matters is to improve the well-being of girls by interrupting the revolving door of girls cycling in and out of the justice system due to unaddressed mental health needs. The objectives are to increase access to community-based therapeutic services and to strengthen girls’ connections to family, school, communities and themselves. In 2015-2016, 293 girls from Florida’s First Coast (Duval, St. Johns, Clay, Nassau and Baker counties) were served. The incarceration rate for girls from the First Coast decreased by 48%; and by 67% in Duval County.

Direct on Scene Education, Healthy Mothers, Healthy Babies Coalition of Broward County; Lauderhill
The nationally-recognized Direct On Scene Education (D.O.S.E.) program was created to address safe sleep and to lower the number of preventable sleep-related infant deaths to zero. Partners include fire/rescue, Child Protective Investigative Services, Department of Law Enforcement personnel, parents/caregivers and families. In 2015-2016, D.O.S.E. educated 13 fire/rescue trainers, 98 DLE trainers, 64 CPIS personnel and approximately 700 families. Since 2012, D.O.S.E. educated 3.175 EMS, CPIS, DLE first responders and 2,800 families.

Healthy Lifestyles Initiative – Boys & Girls Clubs of Broward County; Fort Lauderdale
The award-winning Healthy Lifestyles Initiative consists of a range of programs designed to teach members the importance of good nutrition and physical fitness, including: Child Care Food Program, Summer Food Program, Culinary Arts Program, and Defeating Food Insecurity. Since 2011, the Child Care Food Program provided over 3.9 million snacks and meals, and served 300 members ages 6-18 in the Culinary Arts Program. In 2014-2015, a total of 867,212 healthy snacks and meals were served; 45,664 meal-packs containing 273,984 meals were distributed to families in need; and nearly 1.2 million hours of physical fitness activities were performed by club members.
FoundCare operates two programs, a Health Center and Comprehensive AIDS Program (CAP). Both offer programs and services that support and advance the agency’s mission to fulfill unmet health care and social service needs in Palm Beach County.

The primary goal of the Health Center is to provide access to high quality health care services without regard to patients’ ability to pay. In 2015, the Health Center served 8,774 (approximately 10% of whom are also CAP clients).

The primary goal of CAP is to provide and promote education, advocacy and compassionate services for individuals and families infected and affected by HIV. In 2015, CAP served 3,126 clients directly. Another 17,597 people were touched through outreach, which resulted in 2,560 being tested for HIV; 20 were identified as being HIV-positive. Both the Health Center and CAP have recorded rates of improvement in quality care for their patients.

Making a difference through education for economically challenged children and families to build a positive future in the community is the mission of Florence Fuller Child Development Centers. Founded in 1971 to serve immigrant children in need of quality early childhood education, the organization has grown from serving 22 children to serving more than 700 children and 500 family members per year.

Established in 1917 to provide food and shelter to Jewish immigrants, today, JFCS is the premier case management and counseling agency in Northeast Florida, providing family-centered wraparound services to the entire community. Through prevention, advocacy and education, it helps solve significant issues, including access to mental health counseling, hunger and malnutrition, child abuse and neglect, and the lack of in-home services for isolated seniors.
2017 Sapphire Awards Honorees

Runner-Up
DLC Nurse & Learn; Jacksonville
DLC Nurse & Learn provides year-round, high quality education, nursing care and therapies to children of all abilities from birth to 22 years of age so that children and families have the opportunity to reach their maximum potential. Children ages birth to 6 may attend the full-day and preschool inclusion program. Students ages 3-22 may attend before/after school for educational activities, therapy and medical care. DLC cares for over 100 children each year and has cared for more than 3,500 children since opening in 1989.

Honorable Mention
BASIC NWFL; Panama City
BASIC NWFL is a volunteer-governed, community-based organization dedicated to aiding, assisting and comforting those living with HIV/AIDS, their families and friends. BASIC also provides awareness, education, advocacy, prevention, testing and substance abuse/HIV education to people in Bay, Calhoun, Gulf, Holmes, Jackson and Washington counties. In 2015, HIV prevention services reached over 7,000 general and target populations, and provided direct assistance to at least 281 PLWHA.

2016 and 2017 Sapphire Awards Review Team

Henrie M. Treadwell, PhD
Founding Director and Senior Advisor, Community Voices, Healthcare for the Underserved, and Research Professor, Community Health and Preventive Medicine, Morehouse School of Medicine; Atlanta, Georgia

LaRon E. Nelson, PhD, RN, FNP, FNAP
Dean’s Endowed Fellow in Health Disparities, Assistant Professor, School of Nursing, University of Rochester, and Associate Director of International Research, Center for AIDS Research University of Rochester Medical Center; Rochester, New York

Terry J. Rhodes, DMin
Director of Research, Evaluation and Systems, Ounce of Prevention Fund of Florida; Tallahassee, Florida

2016 and 2017 Sapphire Awards Selection Committee

R. Paul Duncan, PhD
Associate Dean, The Graduate School, University of Florida; Gainesville, Florida

Curtis Holloman, MA, MBA
Senior Director of Grants and Programs, Foundation for a Healthy St. Petersburg; St. Petersburg, Florida

Alina Perez-Stable, MSW
Director, Academic Support Services, Department of Humanities, Health and Society, Florida International University; Miami, Florida

Margaret D. Larkins-Pettigrew, MD, MEd, MPPM, FACOG
Assistant Professor and Director, Global Health, Department of Obstetrics and Gynecology and Reproductive Biology, Macdonald Women’s Hospital, Case Western University School of Medicine; Cleveland, Ohio

Penny Ralston, PhD
Professor, Dean Emeritus and Director, Center on Better Health and Life for Underserved Populations, Florida State University; Tallahassee, Florida
Lift by GuideWell, our employee relief fund, is designed to be a lifeline for employees in true need and provide cash grants to support employees’ expenses for basic life necessities during times of an unforeseen catastrophic situation.

Lift aligns directly with GuideWell’s mission of helping people and communities achieve better health by supporting the GuideWell employee community. Through our Corporate Social Responsibility strategies, we have embraced the understanding that we have a responsibility to support and enrich the quality of life for the people we serve and the communities they call home. This includes our employee community. Lift reinforces our commitment to our employees and helps us unify our GuideWell family of companies.

“You never know when it’s your turn to go through hard times. I had never asked for anything or needed help in my life. I was a climber. It’s hard to say you need help. But I felt like I was drowning and couldn’t breathe. Lift was the hand that reached down and pulled me up so I could breathe.” – Florida Blue employee who received assistance.

United Way Campaign

For more than 50 years, Florida Blue has had a tradition of supporting United Way and its work to improve the health, education and prosperity of our communities. That proud tradition continues today with an annual fundraising drive and numerous volunteer activities and commitments. The result is millions of dollars and thousands of volunteer hours invested in our communities, making them a better place for all Floridians.

In 2016 the GuideWell Mutual Holding Corporation family of companies and their employees donated over $2.5 million to 22 local United Way affiliates nationwide.
Every day our colleagues volunteer their time, talent and enthusiasm to help make a difference in the lives of thousands of people in their communities. Annually, our employees collectively volunteered over 60,000 hours of time helping seniors, working at food banks, mentoring students and more. Florida Blue offers its employees eight hours of paid time off per calendar year to volunteer in their communities, choosing opportunities that align with their own personal interests. Employees also collect thousands of toys, hundreds of pounds of food, as well as thousands of backpacks full of school supplies to be distributed to dozens of local nonprofit partners across Florida.
Advance Innovation and Promote Solutions in the Health Care System

- Ability Housing of Northeast Florida, Inc.  
  Duval County
- BayCare Health System, Inc.  
  Pinellas County
- Community Hospice of Northeast Florida  
  Duval County
- Florida Keys Area Health Education Center Program, Inc.  
  Monroe County
- Grace Medical Home  
  Orange County
- Health Council of East Central Florida, Inc.  
  Seminole County
- Heartland Rural Health Network, Inc.  
  Highlands County
- Miami Lighthouse for the Blind and Visually Impaired, Inc.  
  Miami-Dade County
- Osceola County Council on Aging, Inc.  
  Osceola County
- St. Petersburg Free Clinic  
  Pinellas County
- St. Vincent’s Foundation, Inc.  
  Duval County
- University of Florida Foundation, Inc.  
  Alachua County

Build Healthy, Strong Communities

- 5000 Role Models of Excellence Project  
  Miami-Dade County
- A Kids Place Of Tampa Bay  
  Hillsborough County
- Academy Prep Center of Tampa, Inc.  
  Hillsborough County
- African American Heritage Society, Inc.  
  Escambia County
- Alachua County Public Schools Foundation, Inc.  
  Alachua County
- All Faiths Food Bank, Inc.  
  Sarasota County
- Alpha House of Tampa  
  Hillsborough County
- American Cancer Society, First Coast Area  
  Duval County
- American Cancer Society, Inc. – Gainesville Chapter  
  Alachua County
- American Heart Association, Greater Orlando Division  
  Orange County
- American Heart Association, Inc. – St. Petersburg  
  Pinellas County
- American Heart Association, Miami  
  Miami-Dade County
- American Lung Association of the Southeast, Inc. – Jacksonville Chapter  
  Duval County

Improve Consumer Health

- Florida Department of Health in Duval County  
  Duval County
- Hispanic Services Council  
  Hillsborough County
- IMPOWER, Inc.  
  Osceola County
- Jessie Trice Community Health Center  
  Miami-Dade County

Improve Quality and Safety of Patient Care

- The Health Planning Council of Northeast Florida, Inc.  
  Duval County
- University of Central Florida Research Foundation – Florida Center for Nursing  
  Orange County
During 2016-2017, Florida Blue and Florida Blue Foundation awarded more than $15 million in new grants and contributions to nonprofit organizations across Florida. Listed are the organizations that received grants and contributions.

<table>
<thead>
<tr>
<th>Organization Name</th>
<th>County</th>
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<td>American Red Cross – Miami</td>
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<td>American Red Cross of Central Florida</td>
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<td>America's Second Harvest of the Big Bend, Inc.</td>
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<td>Athena Orlando Women's Leadership</td>
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<td>Autism Pensacola, Inc.</td>
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<td>Balance Tampa Bay, Inc.</td>
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<td>Barnabas Center, Inc.</td>
<td>Nassau County</td>
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<td>Baton Rouge Area Foundation</td>
<td>Out of State</td>
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<td>Bay County Council On Aging, Inc.</td>
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<td>Boy Scouts of America, Central Florida Council</td>
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<td>Boy Scouts of America, North Florida Council</td>
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<td>Boys and Girls Clubs of Central Florida, Inc.</td>
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<td>Buffalo Soldiers Historical Society, Inc.</td>
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<td>Capital City Classic Foundation</td>
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<td>Central Florida Commission on Homelessness</td>
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<td>Central Florida International Black Women’s Congress, Inc.</td>
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<td>Child Advocacy Center, Inc.</td>
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<td>Children’s Christmas Party of Jacksonville</td>
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<td>Children’s Home Society of Florida – Jacksonville</td>
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<td>Children’s Resources Fund</td>
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<td>Church Of God Southeastern Hispanic Region, Inc.</td>
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<td>Communities in Schools – Jacksonville</td>
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<td>Community Connections of Jacksonville, Inc.</td>
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<td>Community Foundation for Palm Beach &amp; Martin Counties, Inc.</td>
<td>Dreams Come True of Jacksonville, Inc.</td>
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<td>Palm Beach County</td>
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<td>Community Hospice of Northeast Florida</td>
<td>E4E Relief – Foundation for the Carolinas</td>
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<td>Duval County</td>
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<td>Community Tampa Bay, Inc.</td>
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<td>Pinellas County</td>
<td>Hillsborough County</td>
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<td>Hillsborough County</td>
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<td>Council for Educational Change</td>
<td>EDC Foundation for Education, Inc.</td>
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<td>Crisis Center of Tampa Bay</td>
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<td>Crossroads Corral, Inc.</td>
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<td>Cultural Council of Greater Jacksonville, Inc.</td>
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<td>Current of Tampa Bay, Inc.</td>
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<td>Don’t Miss a Beat, Inc.</td>
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<td>Foundation Fighting Blindness, Inc.</td>
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<td>Foundation for Orange County Public Schools, Inc.</td>
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<td>Franciscan Center Tampa Florida, Inc.</td>
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<td>Friends of Adult Day Services Corp.</td>
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<td>Frontline Outreach</td>
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<td>Girl Scouts of Citrus Council, Inc.</td>
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<td>Grandma’s Place, Inc.</td>
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<td>Greater Boca Raton Chamber of Commerce Education Foundation, Inc.</td>
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<td>Guardian Ad Litem Foundation of Florida’s First Coast, Inc.</td>
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<td>Gulf Coast Kids House, Inc.</td>
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<td>Haitian American Nurses Association of Florida, Inc.</td>
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<td>HandsOn Jacksonville</td>
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<td>Hart Felt Ministries, Inc.</td>
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<td>Harvest Time International, Inc.</td>
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<td>Health Choice Network of Florida, Inc.</td>
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<td>Heart of Florida United Way, Inc.</td>
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<td>Helping Hands Foundation</td>
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<td>Hillsborough Organization for Progress and Equality</td>
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<td>Hispanic Business Initiative Fund of Florida, Inc.</td>
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<td>Hispanic Heritage Scholarship Fund of Metro Orlando, Inc.</td>
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<td>Hispanic Unity of Florida, Inc.</td>
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<td>Holocaust Memorial Resource and Education Center of Florida, Inc.</td>
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<td>Homefront Foundation</td>
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<td>Homeless Emergency Project, Inc.</td>
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<td>Hope for the Warriors</td>
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<td>I.M. Sulzbacher Center for the Homeless</td>
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<td>IBCK Family Health Care Center</td>
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<td>I’m A Star Foundation, Inc.</td>
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<td>Impact Pinellas, Inc.</td>
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<tr>
<td>Informed Families, Inc./The Florida Family Partnership</td>
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<td>Interchurch Coalition for Action, Reconciliation, and Empowerment</td>
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<td>Jackson Health Foundation, Inc.</td>
<td>Miami-Dade County</td>
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<td>Jacksonville Alumni Chapter of Kappa</td>
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<td>Jacksonville Area Sexual Minority Youth Network</td>
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<td>Jacksonville Arts and Music School</td>
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<td>Jacksonville Children’s Chorus</td>
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<td>Jacksonville Humane Society</td>
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<td>Jacksonville Public Education Fund</td>
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<td>JDRF International – Jacksonville Chapter</td>
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<td>Jefferson Awards Foundation</td>
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<td>Jewish Community Alliance</td>
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<td>Jewish Community Center of Greater Orlando, Inc.</td>
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<td>Jewish Federation of Palm Beach County, Inc.</td>
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<td>Jewish Federation of South Palm Beach County, Inc.</td>
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<td>Junior Achievement of North Florida</td>
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<td>Junior League of Boca Raton</td>
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<td>Junior League of Gainesville, Inc.</td>
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<td>Junior League of Tampa, Inc.</td>
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<td>Kids House of Seminole, Inc.</td>
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<td>Kiwanis of Little Havana Foundation, Inc.</td>
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<td>Ladies Learning To Lead, Inc.</td>
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<td>Leadership Florida Statewide Community Foundation, Inc.</td>
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<td>Leadership Jacksonville, Inc.</td>
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<td>League Of Black Women</td>
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<td>Learning Your Function, Inc.</td>
<td>Pasco County</td>
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<td>Lions Eye Institute for Transplant &amp; Research Foundation, Inc.</td>
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<td>Lowry Park Zoological Society of Tampa, Inc.</td>
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<td>Luna Latinos Unidos Por Un Nuevo Amanecer, Inc.</td>
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<td>MaliVai Washington Kids Foundation</td>
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<td>Manatee Community Foundation, Inc.</td>
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<td>Manatee County Family Young Men’s Christian Association, Inc.</td>
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<td>Mandarin Museum &amp; Historical Society, Inc.</td>
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<td>Marathon High</td>
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<td>March of Dimes – Jacksonville Market</td>
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<td>March of Dimes Foundation – Maitland Chapter</td>
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<td>March of Dimes Foundation – Melbourne Chapter</td>
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<td>Mercy Support Services</td>
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<td>Meros Academy</td>
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<td>Metropolitan Charities, Inc.</td>
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<td>Metropolitan Ministries</td>
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<td>Missio Dei Community, Inc.</td>
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<td>Mission House, Inc.</td>
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<td>Morning Star School of Jacksonville</td>
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Mustard Seed Ministries of Fort Pierce, Inc.
St. Lucie County

National Association of Black Accountants, Jacksonville Chapter
Duval County

Nature Coast Ministries, Inc.
Citrus County

Nonprofit Leadership Center of Tampa Bay, Inc.
Hillsborough County

North Broward Hospital District Charitable Foundation, Inc./Broward Health Foundation
Broward County

North Florida School for Special Education
Duval County

Northeast Florida Medical Society Foundation
Duval County

Omega Golden Rule Foundation, Inc.
Escambia County

Operation New Uniform, Inc.
Duval County

Operation Save Our Sons, Inc.
Duval County

Orlando Ballet, Inc.
Orange County

Orlando Magic Youth Foundation
Orange County

Orlando Repertory Theatre, Inc.
Orange County

Orlando Science Center, Inc.
Orange County

Ounce of Prevention Fund of Florida
Statewide

PACE Center For Girls, Inc.
Broward County

Palm Healthcare Foundation, Inc.
Palm Beach County

Pardee RAND Graduate School
Out of State

Partnership For Strong Families
Duval County

Peaceful Paths, Inc.
Duval County

Pensacola Museum of Art
Escambia County

Performing Arts Center Trust, Inc. (Adrienne Arsht Center)
Miami-Dade County

Pine Castle, Inc.
Duval County

Polk Education Foundation
Polk County

Positive Spin, Inc.
Hillsborough County

Rebuilding Together Tampa Bay, Inc.
Hillsborough County

Regional Food Bank of Northeast Florida, Inc. – Feeding Northeast Florida
Duval County

Ringling College of Art and Design
Sarasota County

River Garden Hebrew Home for the Aged
Duval County

Riverside Fine Arts Association, Inc.
Duval County

Rock by the Sea, Inc.
Leon County

Ronald McDonald House of Northwest Florida – Pensacola
Escambia County

Rotary Club of Deerwood Charities, Inc.
Duval County

Running for All Children, Inc.
Pinellas County

Saint Leo University
Pasco County

Sanford-Burnham Medical Research Institute
Orange County

Seniors First, Inc.
Orange County

Seniors on a Mission, Inc.
Duval County
**OUR GRANTS AWARDED 2016-2017**

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<tr>
<td>Sigma Pi Phi Fraternity Scholarship &amp; Development Foundation Of Jacksonville</td>
<td>Duval County</td>
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<td>St. Augustine Society, Inc.</td>
<td>St. Johns County</td>
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<td>St. Lucie County Health Access Network – HANDS</td>
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<td>St. Vincent’s Foundation, Inc.</td>
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<td>Star-Tec Enterprises, Inc.</td>
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<td>Stetson University, Inc.</td>
<td>Volusia County</td>
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<td>Strengthen Orlando, Inc.</td>
<td>Orange County</td>
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<td>Student Aces</td>
<td>Palm Beach County</td>
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<td>Suited for Success</td>
<td>Miami-Dade County</td>
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<td>Sunsystem Development Corporation</td>
<td>Orange County</td>
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<td>Take Stock in Children, Statewide Office</td>
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<td>Tallahassee Community College Foundation, Inc.</td>
<td>Leon County</td>
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<td>Tallahassee Memorial HealthCare Foundation</td>
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<td>Tampa Bay Healthcare Collaborative, Inc.</td>
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<td>Tampa Bay Performing Arts Center</td>
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<td>Tampa Bay Sports Commission, Inc.</td>
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<td>Tampa Bay Technical High School – Health Administration Academy</td>
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<td>Tampa Jewish Federation, Inc.</td>
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<td>Tampa Metropolitan Area YMCA, Inc.</td>
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<td>The Artists Guild of Northwest Florida, Inc.</td>
<td>Jackson County</td>
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<td>The Capital Medical Society Foundation’s We Care Network</td>
<td>Leon County</td>
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<td>The Centre for Women, Inc.</td>
<td>Hillsborough County</td>
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<td>The First Tee Of North Florida, Inc.</td>
<td>Duval County</td>
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<td>The Florida Center For Early Childhood, Inc.</td>
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<td>The Florida Theatre Performing Arts</td>
<td>Duval County</td>
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<td>The Foundation for Leon County Schools</td>
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<td>The Foundation for New Education Initiatives, Inc.</td>
<td>Miami-Dade County</td>
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<td>The Foundation for Seminole County Public Schools</td>
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<td>The Great Marco Family YMCA</td>
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<td>The Guardian Catholic Schools</td>
<td>Duval County</td>
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<td>The Miami Foundation</td>
<td>Miami-Dade County</td>
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<td>The Nemours Foundation</td>
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<td>The Nemours Foundation</td>
<td>Duval County</td>
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<td>The Salvation Army, North Florida Command</td>
<td>Duval County</td>
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<tr>
<td>The School Board of Broward County, Florida</td>
<td>Broward County</td>
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<td>The Way Free Medical Clinic</td>
<td>Clay County</td>
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<td>Trinity Cafe, Inc.</td>
<td>Hillsborough County</td>
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<td>United Against Poverty</td>
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<td>United Arts of Central Florida, Inc.</td>
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<td>United Cerebral Palsy of Central Florida, Inc.</td>
<td>Orange County</td>
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<tr>
<td>United Hands, Inc.</td>
<td>Marion County</td>
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<td>United Jewish Community of Broward County, Inc.</td>
<td>Broward County</td>
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<tr>
<td>United Service Organizations, Inc.</td>
<td>Duval County</td>
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</table>
Our Grants Awarded 2016-2017

United Way of Broward County, Inc.
Broward County

United Way of Escambia County, Inc.
Escambia County

United Way of Lee County, Inc.
Lee County

United Way of Miami-Dade, Inc.
Miami-Dade County

United Way of North Central Florida, Inc.
Alachua County

United Way of Northeast Florida, Inc.
Duval County

United Way of Palm Beach County, Inc.
Palm Beach County

United Way of the Big Bend, Inc.
Leon County

United Way of the Capital Region
Out of State

United Way Suncoast
Hillsborough County

University of Central Florida Research Foundation, Inc.
Orange County

University of Miami
Miami-Dade County

University of North Florida Foundation, Inc.
Duval County

University of South Florida Foundation, Inc.
Hillsborough County

University of Tampa
Hillsborough County

University of West Florida Foundation, Inc.
Escambia County

Urban League of Broward County, Inc.
Broward County

Volunteer Florida Foundation, Inc.
Statewide

Volunteers in Medicine Jacksonville, Inc.
Duval County

Waterfront Rescue Mission, Inc.
Escambia County

We Care Jacksonville, Inc.
Duval County

West Pasco Youth Soccer Association, Inc.
Pasco County

Winter Park Improvement Foundation, Inc.
Orange County

Women of Color Cultural Foundation, Inc.
Duval County

Women's Center of Jacksonville
Duval County

WOW Legacy Group, Inc.
Orange County

YMCA of Florida's First Coast
Duval County

YMCA of South Florida, Inc.
Broward County

YMCA of the Suncoast, Inc.
Pinellas County

Zebra Coalition, Inc.
Orange County
Florida Blue Corporate Contributions

100 Black Men of America Inc. – Orlando
Orange County

100 Black Men of America, Inc. – Tallahassee
Area Chapter
Leon County

1000 Friends of Florida, Inc.
Statewide

A Kids Place Of Tampa Bay
Hillsborough County

Academy at the Lakes, Inc.
Pasco County

Academy Prep Center of Tampa, Inc.
Hillsborough County

Admiral Farragut Academy, Inc.
Pinellas County

Adrienne Arsht Center
Miami-Dade County

Adult Literacy League, Inc.
Orange County

AIDS Service Association of Pinellas, Inc. – EPIC
Pinellas County

Alachua County Public Schools Foundation, Inc.
Alachua County

All American Air Charitable Foundation
St. Johns County

Alzheimer’s and Parkinson’s Association of the Treasure Coast, Inc.
Martin County

Alzheimer’s Disease and Related Disorders Association – Central and North Florida Chapter
Leon County

American Cancer Society – Atlanta
Out of State

American Cancer Society – Doral Office
Miami-Dade County

American Cancer Society – First Coast Area
Duval County

American Cancer Society – Gainesville Chapter
Alachua County

American Cancer Society – North Central Florida
Orange County

American Cancer Society – Pensacola
Escambia County

American Cancer Society – Tallahassee Office
Leon County

American Cancer Society – Tampa
Hillsborough County

American Cancer Society – Winter Park Unit
Orange County

American Diabetes Association, Inc. – Maitland
Orange County

American Diabetes Association, Inc. – Pensacola
Escambia County

American Heart Association
Marion County

American Heart Association – Pensacola
Escambia County

American Heart Association Greater Southeast Affiliate
Orange County

American Heart Association, Bonita Springs
Lee County

American Heart Association, First Coast Division
Duval County

American Heart Association, Inc. – Tallahassee
Leon County

American Heart Association, Inc. – St. Petersburg
Pinellas County

American Heart Association, Miami
Miami-Dade County

American National Red Cross – Tallahassee
Leon County

American Red Cross – Miami
Miami-Dade County

American Red Cross – Northeast Florida
Statewide

Andrew Red Harris Foundation, Inc.
Palm Beach County

Animal Refuge Center, Inc.
Lee County

Art Republic, Inc.
Duval County

Athletes And Causes
Hillsborough County

Autism Pensacola, Inc.
Escambia County

Ave Maria School of Law
Collier County

Baptist Health Care Foundation, Inc.
Escambia County
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Baptist Health Foundation
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Baptist Health South Florida Foundation, Inc.
Miami-Dade County

Baptist Health System Foundation, Inc. –
Women’s Board of Wolfson Children’s Hospital
Duval County

Barry University
Miami-Dade County

Bay Area Advisors, Inc.
Pinellas County

Bay Education Foundation, Inc.
Bay County

BCH Mechanical Foundation, Inc.
Pinellas County

Beth David Congregation
Miami-Dade County

Bible Foundations Center Mission, Inc.
Duval County

Big Bend Cares
Leon County

Big Brothers & Big Sisters of the Big Bend, Inc.
Leon County

Big Brothers Big Sisters of America
Hillsborough County

Big Brothers Big Sisters of Northeast
Florida, Inc.
Duval County

Big Brothers Big Sisters of Northwest
Florida, Inc.
Escambia County

Bluewater Outriggers Inshore Offshore Charity
Classic, Inc. DBA Forgotten Coast Warrior
Weekend
Gulf County

Boley Centers, Inc.
Pinellas County

Boy Scouts of America, North Florida Council
Duval County

Boys and Girls Clubs of Broward County, Inc.
Broward County

Boys & Girls Clubs of Sarasota County
Sarasota County

Boys and Girls Clubs of Tampa Bay, Inc.
Hillsborough County

Boys and Girls Clubs of The Emerald Coast, Inc.
Escambia County

Brandon Ballet, Inc.
Hillsborough County

Brehon Institute for Family Services, Inc.
Leon County

Brian Bill Foundation, Inc.
Pinellas County

Brooks DeBartolo Collegiate High School
Hillsborough County

Brooksville Kiwanis Foundation
Hernando County

Broward Performing Arts Foundation, Inc.
Broward County

Cancer Free Kids Pediatric Cancer Research
Alliance
Miami-Dade County

Caring Hands Caring Community
St. Johns County

Casa de Mexico
Orange County

Cathedral Arts Project, Inc.
Duval County

Central Florida International Black Women’s
Congress, Inc.
Statewide

Central Florida Pharmacy Council
Seminole County

Central Florida Urban League
Orange County

Champions for Children, Inc.
Hillsborough County

Chapman Partnership, Inc.
Miami-Dade County

Charity Polo Classic, Inc.
Hillsborough County

Charity Works, Inc.
Pinellas County

Charlotte County Pride, Inc.
Charlotte County

Child Abuse Council
Hillsborough County

Child Care of Southwest Florida, Inc.
Lee County
OUR GRANTS AWARDED 2016-2017

Children First, Inc.
Sarasota County

Children’s Bereavement Center
Miami-Dade County

Children’s Dream Fund, Inc.
Pinellas County

Children’s Harbor
Broward County

Children’s Home Society of Florida
Orange County

Children's Resources Fund
Miami-Dade County

CHS Healthcare Foundation Inc.
Collier County

City of Jacksonville
Duval County

City of Jacksonville, Office of Special Events
Duval County

City of Tampa Mayor’s Hispanic Advisory Council
Hillsborough County

City Year Jacksonville
Duval County

Community Based Care Of Central Florida Foundation
Orange County

Community Enhancement Collaboration, Inc.
Broward County

Community Involvement Targeting Youth
Orange County

Community Tampa Bay, Inc.
Pinellas County

Community Vision, Inc.
Osceola County

Congressional Award Foundation
Palm Beach County

Copperhead Charities
Pinellas County

Cornerstone Family Ministries, Inc.
Hillsborough County

Corporation to Develop Communities of Tampa, Inc.
Hillsborough County

Council on Aging of Volusia County
Volusia County

Council on Foundations
Out of State

Covenant Care
Escambia County

Crisis Center of Tampa Bay
Hillsborough County

Cultural Council of Greater Jacksonville, Inc.
Duval County

Cystic Fibrosis Foundation, North Florida Office
Duval County

Cystic Fibrosis Foundation, South Florida Office
Broward County

Daniel Foundation, Inc.
Duval County

Dave and Mary Alper Jewish Community Center
Miami-Dade County

David Lawrence Mental Health Center, Inc.
Collier County

Davin’s Dream Team, Inc.
Hillsborough County

Delores Barr Weaver Policy Center
Duval County

Deliver the Dream, Inc.
Broward County

Dignity U Wear Foundation, Inc.
Duval County

Directions for Mental Health, Inc.
Pinellas County

Domi Education, Inc.
Leon County

DominoUSA, Inc.
Orange County

Downtown Arts District, Inc.
Orange County

Downtown Vision Alliance (DVA)
Duval County

Dr. Phillips Center for the Performing Arts, Inc.
Orange County

Dreams Come True of Jacksonville, Inc.
Duval County

E4E Relief – Foundation for the Carolinas
Out of State

Early Childhood Initiative, Inc.
Miami-Dade County

Eckerd Youth Alternatives
Pinellas County
Education Foundation of Sarasota County, Inc.
Sarasota County

El Beth El Development Center, Inc.
Duval County

Elder Care Services, Inc.
Leon County

Encore Tampa Bay (under the Community Foundation of Tampa Bay)
Hillsborough County

Enterprise Florida
Statewide

Episcopal Children’s Services, Inc.
Duval County

Equality Florida Institute, Inc.
Statewide

Escambia County Public School Foundation
Escambia County

Exciting Central Tampa Baptist Church
Hillsborough County

Family Central, Inc.
Broward County

Feeding America Tampa Bay
Hillsborough County

First Coast Hispanic Chamber of Commerce
Duval County

First Coast No More Homeless Pets, Inc.
Duval County

First Coast Worksite Wellness Council, Inc.
Duval County

Flamingo Charities, Inc.
Duval County

Florida Association of Free and Charitable Clinics, Inc.
Statewide

Florida Citrus Sports Events, Inc.
Statewide

Florida Community Health Action Information Network, Inc.
Statewide

Florida Council on Economic Education, Inc.
Hillsborough County

Florida Health Care Coalition
Orange County

Florida House on Capitol Hill
Out of State

Florida Literacy Coalition, Inc.
Statewide

Florida Litfest, Inc.
Leon County

Florida Medical Clinic Foundation of Caring, Inc.
Hillsborough County

Florida Orchestra
Pinellas County

Florida Perinatal Quality Collaborative
University of South Florida
Hillsborough County

Florida Sheriffs Youth Ranches, Inc.
Statewide

Florida Southwestern State College Foundation, Inc. – Ft. Myers
Lee County

Florida State University Foundation, Inc.
Leon County

Florida TaxWatch
Statewide

Focus on Excellence, Inc.
Duval County

Foundation Fighting Blindness, Inc.
Duval County

Foundation For Healthy Floridians
Leon County

Foundation for Seminole State College
Seminole County

Foundation of Associated Industries of Florida
Statewide

Friends Of Eldersource
Duval County

Friends Of The Underline, Inc.
Miami-Dade County

Funk – Zitiello Foundation
St. Johns County

Gainesville Fisher House Foundation
Alachua County
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<td>Gateway Community Services, Inc.</td>
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<td>Generation W</td>
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<td>Genesis Health, Inc./Brooks Rehabilitation</td>
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<td>Girl Scouts of Gateway Council, Inc.</td>
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<td>Girls On The Run of The Big Bend, Inc.</td>
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<td>Girls Place, Inc.</td>
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<td>Give Kids The World, Inc.</td>
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<td>Gloria Estefan Foundation, Inc.</td>
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<td>Greater Miami Jewish Federation</td>
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<td>GTE Federal Credit Union Charitable Trust</td>
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<td>Guardian Ad Litem Foundation of Florida’s First Coast, Inc.</td>
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<td>Guardian Care, Inc.</td>
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<td>Gulf Coast African American Chamber of Commerce</td>
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<td>Gulf Coast Jewish Family and Community Services, Inc.</td>
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<td>H. Lee Moffitt Cancer Center and Research Institute Foundation, Inc.</td>
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<td>Halifax Health Foundation</td>
<td>Volusia County</td>
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<td>HAPBWA Foundation</td>
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<td>Haven Hospice</td>
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<td>Health and Hope Clinic, Inc.</td>
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<td>Health Choice Network of Florida, Inc.</td>
<td>Miami-Dade County</td>
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<td>Helping Hands Foundation</td>
<td>Marion County</td>
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<td>Henry International, Inc.</td>
<td>Orange County</td>
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<td>Hernando County Board of County Commissioners</td>
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<td>Highway Park Neighborhood Preservation &amp; Enhancement District, Inc.</td>
<td>Highlands County</td>
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<td>Hillsborough Community College Foundation, Inc.</td>
<td>Hillsborough County</td>
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<tr>
<td>Hispanic Business Initiative Fund of Florida, Inc.</td>
<td>Statewide</td>
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<tr>
<td>Hispanic Heritage Scholarship Fund of Metro Orlando, Inc.</td>
<td>Orange County</td>
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<td>Hispanic Services Council</td>
<td>Hillsborough County</td>
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<tr>
<td>Hope Hospice and Community Services</td>
<td>Lee County</td>
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<tr>
<td>Hospice Foundation of the Florida Suncoast, Inc.</td>
<td>Pinellas County</td>
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<td>Hospice of Citrus County, Inc.</td>
<td>Citrus County</td>
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<td>Hospice of Marion County, Inc.</td>
<td>Marion County</td>
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<tr>
<td>Human Development Center, Inc.</td>
<td>Hillsborough County</td>
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<tr>
<td>I.M. Sulzbacher Center for the Homeless</td>
<td>Duval County</td>
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<tr>
<td>Indian Cultural Society of Jacksonville, Inc.</td>
<td>Duval County</td>
</tr>
<tr>
<td>Jackson Health Foundation, Inc.</td>
<td>Miami-Dade County</td>
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<tr>
<td>Jacksonville Area Sexual Minority Youth Network</td>
<td>Duval County</td>
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<tr>
<td>Jacksonville Branch NAACP</td>
<td>Duval County</td>
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<tr>
<td>Jacksonville Jaguars Foundation, Inc.</td>
<td>Duval County</td>
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<tr>
<td>Jacksonville Public Education Fund</td>
<td>Duval County</td>
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<tr>
<td>Jacksonville Speech and Hearing Center, Inc.</td>
<td>Duval County</td>
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<td>Organization</td>
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<tr>
<td>Jacksonville Symphony Orchestra</td>
<td>Duval County</td>
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<tr>
<td>Jacksonville University</td>
<td>Duval County</td>
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<td>Jacksonville Zoological Society, Inc.</td>
<td>Duval County</td>
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<tr>
<td>Jason Taylor Foundation, Inc.</td>
<td>Broward County</td>
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<td>JDRF International – Jacksonville Chapter</td>
<td>Duval County</td>
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<td>Jewish Community Alliance</td>
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<td>Jewish Community Services of South Florida, Inc.</td>
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<td>Jewish Family &amp; Children’s Service of Sarasota-Manatee</td>
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<tr>
<td>Joshua’s Heart</td>
<td>Miami-Dade County</td>
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<td>Junior Achievement Big Bend</td>
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<td>Junior Achievement of North Florida</td>
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<td>Junior Achievement of Southwest Florida</td>
<td>Collier County</td>
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<td>Junior Achievement of Tampa Bay</td>
<td>Hillsborough County</td>
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<td>Junior Leadership Manatee, Inc.</td>
<td>Manatee County</td>
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<td>Justice Coalition</td>
<td>Duval County</td>
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<td>Juvenile Welfare Board of Pinellas County</td>
<td>Pinellas County</td>
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<td>Kids Can Foundation</td>
<td>Broward County</td>
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<tr>
<td>Kids Central, Inc.</td>
<td>Sumter County</td>
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<tr>
<td>Lassiter Ware Foundation</td>
<td>Lake County</td>
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<td>Lauren’s Kids Foundation</td>
<td>Miami-Dade County</td>
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<td>Leadership Broward Foundation, Inc.</td>
<td>Broward County</td>
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<tr>
<td>Leadership Florida Statewide Community Foundation, Inc.</td>
<td>Statewide</td>
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<tr>
<td>Leadership Jacksonville, Inc.</td>
<td>Duval County</td>
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<tr>
<td>Learn To Read of Northwest Florida, Inc.</td>
<td>Escambia County</td>
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<tr>
<td>Life Concepts, Inc.</td>
<td>Orange County</td>
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<td>Life Management Foundation, Inc.</td>
<td>Bay County</td>
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<td>Lift Orlando, Inc.</td>
<td>Orange County</td>
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<tr>
<td>Living Harvest, Inc.</td>
<td>Leon County</td>
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<tr>
<td>Lord’s Place, Inc.</td>
<td>Palm Beach County</td>
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<tr>
<td>Lowry Park Zoological Society of Tampa, Inc.</td>
<td>Hillsborough County</td>
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<td>MacDill Chiefs Group Inc.</td>
<td>Hillsborough County</td>
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<td>Make-A-Wish Foundation of Central and Northern Florida, Inc.</td>
<td>Sarasota County</td>
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<td>MaliVai Washington Kids Foundation</td>
<td>Duval County</td>
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<td>Managed Access to Child Health, Inc. (MATCH)</td>
<td>Duval County</td>
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<tr>
<td>Mana-Sota Lighthouse for the Blind, Inc.</td>
<td>Sarasota County</td>
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<td>Manatee Cal Ripken 8U All-Stars</td>
<td>Manatee County</td>
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<td>Manatee Community Action Agency, Inc.</td>
<td>Manatee County</td>
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<td>Manatee County Family Young Men’s Christian Association, Inc.</td>
<td>Manatee County</td>
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<tr>
<td>Mandarin Christian Church, Inc.</td>
<td>Duval County</td>
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</tbody>
</table>
OUR GRANTS AWARDED 2016-2017

Manna Food Bank, Inc.
Escambia County

March of Dimes – Pensacola Chapter
Escambia County

March of Dimes Foundation – Jacksonville Chapter
Duval County

March of Dimes, Tallahassee Market
Leon County

Marion County Children’s Alliance
Marion County

Marion County Junior Golf Inc.
Marion County

Mental Health Association of Central Florida
Orange County

Mental Health Care Inc. – Tampa
Hillsborough County

Meros Academy
Duval County

Metropolitan Ministries
Hillsborough County

Miami Children’s Health System Foundation, Inc.
Miami-Dade County

Miami Coalition of Christian and Jews – MCCJ, Inc.
Miami-Dade County

Miami Herald Charities, Inc.
Miami-Dade County

Miami Jewish Health Systems Foundation, Inc.
Miami-Dade County

Miami Lighthouse for the Blind and Visually Impaired, Inc.
Miami-Dade County

Michael Ann Russell Jewish Community Center, aka, Jewish Community Centers of North America
Miami-Dade County

Museum of Science and History – Jacksonville
Duval County

Nassau Education Foundation, Inc.
Nassau County

National LGBTQ Task Force
Miami-Dade County

National Multiple Sclerosis Society, North Florida Chapter
Duval County

Natural Life For Children, Inc.
St. Johns County

Nemours Foundation – Orlando
Orange County

Nonprofit Leadership Center of Tampa Bay, Inc.
Hillsborough County

Northeast Florida AIDS Network, Inc.
Duval County

Nova Southeastern University
Broward County

Office Depot Foundation, Inc.
Palm Beach County

onbikes, Inc.
Hillsborough County

Operation New Uniform, Inc.
Duval County

Operation Par, Inc.
Pinellas County

Orange Bowl Committee
Miami-Dade County

Orlando Ballet, Inc.
Orange County

Orlando Day Nursery Association, Inc.
Orange County

Orlando Repertory Theatre, Inc.
Orange County

Out & Equal
Hillsborough County

PACE Center for Girls, Inc.
Duval County

Palm Beach County Medical Society Services, Inc.
Palm Beach County

Panhandle Charitable Open, Inc.
Escambia County

PARC, Inc.
Pinellas County

Pensacola Bay Area Chamber of Commerce, Inc.
Escambia County

Pensacola CAN
Escambia County

People Acting for Community Together, Inc. (PACT)
Miami-Dade County

Pinellas County Sheriff’s Police Athletic League, Inc.
Pinellas County
### Our Grants Awarded 2016-2017

<table>
<thead>
<tr>
<th>Organization Name</th>
<th>County</th>
</tr>
</thead>
<tbody>
<tr>
<td>Polk State College Foundation, Inc.</td>
<td>Polk County</td>
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<tr>
<td>Project Hope of Marion County, Inc.</td>
<td>Marion County</td>
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<tr>
<td>Project LINK, Inc.</td>
<td>Hillsborough County</td>
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<tr>
<td>Project Rock South, Inc.</td>
<td>St. Lucie County</td>
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<tr>
<td>Pyramid, Inc.</td>
<td>Leon County</td>
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<tr>
<td>R Club Child Care, Inc.</td>
<td>Pinellas County</td>
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<tr>
<td>Rays Baseball Foundation, Inc.</td>
<td>Pinellas County</td>
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<tr>
<td>ReachUp, Inc.</td>
<td>Hillsborough County</td>
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<tr>
<td>Realize Bradenton, Inc.</td>
<td>Manatee County</td>
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<tr>
<td>Regional Food Bank of Northeast Florida, Inc. – Feeding Northeast Florida</td>
<td>Duval County</td>
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<tr>
<td>Remote Area Medical</td>
<td>Out of State</td>
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<td>Ridge Area Arc, Inc.</td>
<td>Highlands County</td>
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<td>Ritz Chamber Music Society, Inc.</td>
<td>Duval County</td>
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<td>River Garden Foundation, Inc.</td>
<td>Duval County</td>
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<td>Rodeheaver Foundation, Inc.</td>
<td>Putnam County</td>
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<td>Roland Park School K-8 Magnet School PTSA</td>
<td>Hillsborough County</td>
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<td>Ronald McDonald House Charities of Jacksonville</td>
<td>Duval County</td>
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<tr>
<td>Ronald McDonald House Charities of North Central Florida</td>
<td>Alachua County</td>
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<tr>
<td>Ruesch Center at Georgetown Lombardi Cancer Center Georgetown University</td>
<td>Out of State</td>
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<td>Ryan Nece Foundation</td>
<td>Hillsborough County</td>
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<tr>
<td>Sacred Heart Foundation</td>
<td>Escambia County</td>
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<tr>
<td>Saint Augustine Lighthouse and Museum, Inc.</td>
<td>St. Johns County</td>
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<td>School District of Clay County</td>
<td>Clay County</td>
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<td>School District of Manatee County</td>
<td>Manatee County</td>
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<tr>
<td>Seniors First, Inc.</td>
<td>Orange County</td>
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<td>Shands Jacksonville Medical Center, Inc.</td>
<td>Duval County</td>
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<td>Shorecrest Preparatory School, Inc.</td>
<td>Pinellas County</td>
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<td>Sisters of St. Joseph of St. Augustine, Florida</td>
<td>St. Johns County</td>
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<td>Southeastern Guide Dogs, Inc.</td>
<td>Manatee County</td>
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<td>Southeastern Healthcare Foundation</td>
<td>Alachua County</td>
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<td>Spirit of Giving Network, Inc.</td>
<td>Palm Beach County</td>
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<td>St. Johns County Education Foundation</td>
<td>St. Johns County</td>
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<td>St. Matthews House, Inc.</td>
<td>Collier County</td>
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<tr>
<td>St. Petersburg College</td>
<td>Pinellas County</td>
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<td>St. Vincent’s Foundation, Inc.</td>
<td>Duval County</td>
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<tr>
<td>Step Up For Students, Inc.</td>
<td>Statewide</td>
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<td>Stetson University, Inc.</td>
<td>Volusia County</td>
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<td>Stop Children’s Cancer, Inc.</td>
<td>Alachua County</td>
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<td>Strengthen Orlando, Inc.</td>
<td>Orange County</td>
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<tr>
<td>Suited for Success</td>
<td>Miami-Dade County</td>
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</tbody>
</table>
OUR GRANTS AWARDED 2016-2017

Suncoast Charities For Children, Inc.
Sarasota County

Sunsystem Development Corporation
Orange County

Tampa Bay Bowl Association, Inc.
Hillsborough County

Tampa Bay Healthcare Collaborative, Inc.
Hillsborough County

Tampa Bay Partnership for Regional Research and Educational Foundation, Inc.
Hillsborough County

Tampa Bay Performing Arts Center
Hillsborough County

Tampa Bay Sports Commission, Inc.
Hillsborough County

Tampa Housing Funding Corporation
Hillsborough County

Taste Of Home Gainesville, Inc.
Alachua County

Teach for America, Inc. – Duval
Duval County

Techstart Tampa Bay, Inc.
Hillsborough County

TelecomPioneers Charitable Foundation
Hillsborough County

The ALS Association, Florida Chapter
Statewide

The Arc Gateway Foundation, Inc.
Escambia County

The Arc Jacksonville, Inc.
Duval County

The Arc of Palm Beach County, Inc.
Palm Beach County

The Blood Alliance
Duval County

The Bridge of Northeast Florida, Inc.
Duval County

The Center for Multicultural Wellness and Prevention, Inc.
Orange County

The Children’s Trust
Miami-Dade County

The Community Foundation, Inc.
Duval County

The Coral Gables Community Foundation
Miami-Dade County

The Education Fund for Excellence in Miami-Dade Public Schools
Miami-Dade County

The Foundation for Seminole County Public Schools
Seminole County

The Giving Closet Project
Duval County

The Greater Pensacola Aquatic Club Inc. – Pensacola Water Safety Day
Escambia County

The H.I.L.L. Of Northeast Florida
Duval County

The Leukemia and Lymphoma Society, Suncoast Chapter
Hillsborough County

The Miami-Dade Beacon Council, Inc.
Miami-Dade County

The Mustard Seed Of Central Florida Inc.
Orange County

The Nonprofit Center of Northeast Florida, Inc.
Duval County

The Oasis Center for Women & Girls, Inc.
Leon County

The Payton Wright Foundation, Inc.
Manatee County

The University of Tampa
Hillsborough County

The Way Free Medical Clinic
Clay County

The Young Men’s Christian Association of Florida’s First Coast
Duval County

Tree House Of Tallahassee Inc.
Leon County

Tri-Base Navy Ball Committee
Duval County

United Arts of Central Florida, Inc.
Orange County

United Cerebral Palsy of Central Florida – Orlando
Orange County

United Home Care, Inc.
Miami-Dade County

United Negro College Fund, Inc.
Statewide

United Negro College Fund, Inc.
Broward County
United Negro College Fund, Inc.
Orange County

United Service Organizations Inc.
Duval County

United Way of Escambia County, Inc.
Escambia County

United Way of Miami-Dade, Inc.
Miami-Dade County

United Way of Northeast Florida, Inc.
Duval County

United Way of the Midlands
Out of State

United Way Suncoast
Hillsborough County

University of Central Florida Foundation
Orange County

University of Miami
Miami-Dade County

University of North Florida Foundation, Inc.
Duval County

University of North Florida, Brooks College of Health
Duval County

University of South Florida Foundation, Inc.
Hillsborough County

University of South Florida’s Office of Community Engagement and Partnerships
Hillsborough County

US Dream Academy, Inc.
Orange County

USMMA Sailing Foundation
Pinellas County

Visible Men Academy Inc.
Manatee County

Volunteers in Medicine Jacksonville, Inc.
Duval County

We Care Jacksonville, Inc.
Duval County

We Care Manatee, Inc.
Manatee County

We Care of Lake County, Inc.
Lake County

We Filipinos, Inc.
Duval County

White Wilson Community Foundation
Okaloosa County

Whole Child Leon
Leon County

Winter Park Chamber of Commerce
Orange County

Wira Christmas Kids, Inc.
St. Lucie County

WJCT, Inc.
Duval County

Women of Color Cultural Foundation, Inc.
Duval County

Women’s Business Development Center, Inc.
Statewide

Women’s Chamber Foundation, Inc.
Palm Beach County

Working Together Coalition/Trabajando-Juntos, Inc.
Orange County

Worldclass Schools Of Leon County, Inc.
Leon County

YMCA of Florida’s First Coast
Duval County

YMCA of Greater St. Petersburg
Pinellas County

YMCA of South Florida
Broward County

YMCA of South Palm Beach County, Inc.
Palm Beach County

Youth and Family Alternatives, Inc.
Pasco County

Youth Crisis Center, Inc.
Duval County

Zion Hope Primitive Baptist Church
Escambia County
Blue Cross and Blue Shield of Florida Foundation, Inc.

Financial Statements
December 31, 2016 and 2015